

Label Friendly
Texturizers &
Emulsifiers



Consumer Demand & Market Dynamics





Is there a Definition?





Clean Label is a broad concept...

Clean Label
means different
things to different
consumers but it
is, holistically
about providing
simplicity &
clarity.

Enabling trust in the products we consume.

Ingredients consumers know & understand

Shorter ingredient lists

More information

More transparency



Consumer drivers for clean(er) labels

Seeking **AUTHENTICITY**

Need something **REAL**

HEALTHY living

LOCAL is best

meaning of

LUXURY

Changing the

Back to NATURE

Food with a **CONSCIOUS**

Culture of **FEAR**



Clean Label, Cleaner Label, Label Friendly....???

CLEAN LABEL

Not clearly defined, used to describe product labels with simple, understandable ingredients. LABEL-FRIENDLY

Ingredients which are known & generally accepted by consumers

CLEANER LABEL

Label-friendly ingredients can help a product get a **cleaner label.**

<u>or</u>

Have fewer ingredients,

<u> 27</u>

Have ingredients which areperceived better than thealternative.



How could label-friendly ingredients be defined?

OBJECTIVE

- Organic/Non-GMO
- No preservatives
- No artificial colors
- Free of synthetic chemicals
- "Natural Flavor" by FDA regulation

LABEL-FRIENDLY GUIDELINES

Does not bear the label:

"Modified"

"Hydrogenated ____"

"Sodium ___"

Name is not an acronym (EDTA, BHT)

Is from a named source (eg, "Sea Salt," "Potato Starch", "Chicory Root Fiber")

Accepted/not banned by major retailers

SUBJECTIVE

- Found in the kitchen cupboard
- Free from consumer NGO or public policy attack
- No unrecognizable /chemical sounding name
- Not heavily processed





Clean Label – No longer a Trend

It's mainstream across categories

- Consumers perceive products with fewer, fresher and more recognizable ingredients as "healthier"
- Food manufacturers publicly announce commitment to cleaner products
- Regulatory & industry initiatives drive transparency, i.e. SmartLabel



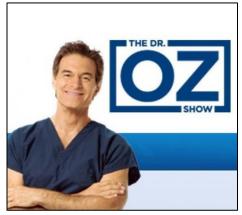
How the trend took off...



Fear creation spreads quickly in the digital era

- Vocal sources (e.g. Food Babe) capitalize on the consumer fear of the unknown and distrust of big food
- TV Trusted Advisors sensationalize issues to maintain viewership
- Target companies respond reactively to protect brand equity, diverting R&D to reformulate

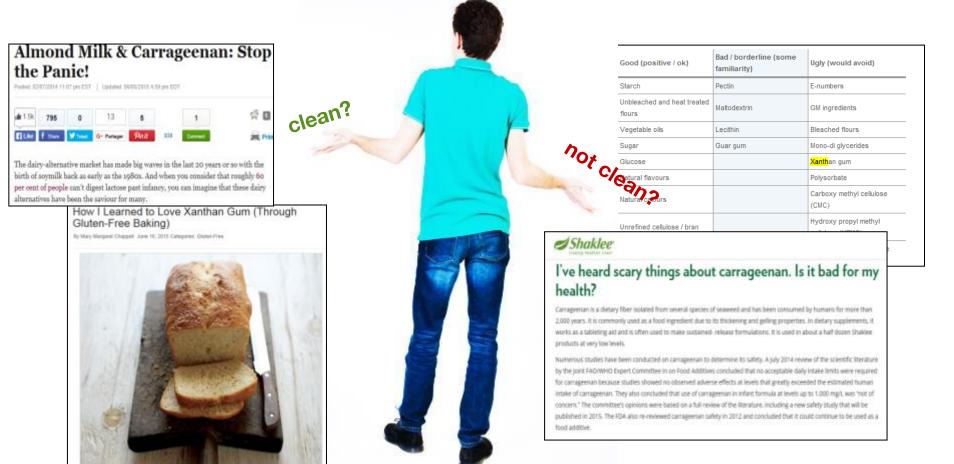








The information is confusing to consumers...





Sustainability Trends

Includes transparency and traceability

- Transparency provides answers when consumers ask what's in it, where was it made, who made it
- Inability to provide information fuels suspicions of Big Food and Government
- "Locally Sourced" and "Food with a Story" are differentiators
- SmartLabel (QR code program) provides opportunity to tell the story
- Food waste reduction emerging as a component of a responsible supply chain



Our solution to help your business thrive



Cargill Label-Friendly Texturizers & Emulsifiers



A diverse selection of label-friendly, texturizers, emulsifiers, and plant proteins, allowing for cleaner label declarations.



Global, consistent, reliable supply chain

Custom solutions & top-notch technical expertise



General perception of label-friendly Texturizers & Emulsifiers

Starches from a variety of plants are known & trusted ingredients that can replace less desired texturizing ingredients.

Originating from citrus and fruit peels, pectin is a kitchen cupboard familiar ingredient that can replace less desired texturizing ingredients.

PECTIN

STARCH



CHICORY ROOT FIBER

LECITHIN

W

Fiber from chicory root, a crop cultivated for centuries, can replace less desired texturizing and fiber ingredients.

Widely used and considered by many as the cleanest emulsifier solution, lecithin can replace less desired ingredients and emulsifiers.

PLANT PROTEIN Protein from plant sources is a more sustainable and label-friendly alternative

